

#13



Rider, Weiner & Frankel P.C.
ATTORNEYS & COUNSELORS AT LAW

MEMORANDUM

F: 845.562.9100
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655 Little Britain Road
New Windsor, NY 12553
P.O. Box 2280
Newburgh, NY 12550

TO: HON. GILBERT J. PIAQUADIO, SUPERVISOR
TOWN BOARD MEMBERS
FROM: MARK C. TAYLOR, ATTORNEY FOR THE TOWN
RE: TOWN OF NEWBURGH AMBULANCE DISTRICT
OUR FILE NO. 800.1(B)() (2022)
DATE: FEBRUARY 11, 2022

ATTORNEYS
David L. Rider
Charles E. Frankel
Michael J. Matsler
Mark C. Taylor
Deborah Weisman-Estis
M. Justin Rider
William E. Podszus

M. J. Rider
(1906-1968)
Elliott M. Weiner
(1915-1990)

COUNSEL
Stephen P. Duggan, III
John K. McGuirk
(1942-2018)

OF COUNSEL
Craig F. Simon
Irene V. Villacci

Enclosed please find the following draft order for the Town Board's consideration:

ORDER CALLING PUBLIC HEARING IN THE MATTER OF THE ESTABLISHMENT OF THE TOWN OF NEWBURGH AMBULANCE DISTRICT IN THE TOWN OF NEWBURGH, ORANGE COUNTY, NEW YORK

I'm advised that the Town's consulting engineers at McGoey, Hauser & Edsall, will be delivering the Map, Plan and Report required for the proceedings to the Town Clerk, together with an Environmental Assessment Form.

Should you have any questions in this regard, please feel free to contact me.

MCT:sel
Enclosure

- cc: Lisa M. Vance Ayers, Town Clerk (via e-mail)
- Joseph P. Pedi, Receiver (via e-mail)
- Ronald Clum, Town Accountant (via e-mail)
- Molly Carhart, Assessor (via e-mail)
- James Osborne, Town Engineer (via e-mail)
- Pat Hines, McGoey, Hauser & Edsall (via e-mail)

At a meeting of the Town Board of the Town of Newburgh, held at the Town Hall, 1496 Route 300, in the Town of Newburgh, Orange County, New York on the 14th day of February, 2022 at 7:00 o'clock p.m.

PRESENT:

Gilbert J. Piaquadio, Supervisor
Elizabeth J. Greene, Councilwoman
Paul I. Ruggiero, Councilman
Scott M. Manley, Councilwoman
Anthony R. LoBiondo, Councilman

ORDER OF TOWN BOARD CALLING
PUBLIC HEARING IN THE MATTER OF
THE ESTABLISHMENT OF THE TOWN OF
NEWBURGH AMBULANCE DISTRICT
IN THE TOWN OF NEWBURGH
ORANGE COUNTY, NEW YORK, PURSUANT
TO ARTICLE 12-A OF THE TOWN LAW.

Councilman/woman _____ presented the following resolution which was seconded by Councilman/woman _____.

WHEREAS, a map, plan and report dated February, 2022 has been duly prepared according to law in such manner and in such detail as has heretofore been determined by the Town Board of the Town of Newburgh, relating to the establishment of a proposed ambulance district in said Town, such Ambulance District to be known as the "Town of Newburgh Ambulance District"; and

WHEREAS, said map, plan and report showing the proposed boundaries of the proposed Town of Newburgh Ambulance District was prepared by MHE Engineering, D.P.C., competent engineers, duly licensed by the State of New York, and has been filed in the office of the Town Clerk of said Town, where the same is available during regular office hours for examination by any persons interested in the subject matter thereof; and

WHEREAS, the boundaries of the proposed Town of Newburgh Ambulance District are set forth in Appendix "A" annexed hereto and made a part hereof; and

WHEREAS, no equipment, improvements or facilities are proposed for the District and accordingly no amount is proposed to be expended or financed for equipment, improvements or facilities and no financing of the cost of the District's services is proposed by the issuance of bonds, notes, certificates or other evidences of indebtedness of the Town nor is it proposed to assume debt service on obligations issued pursuant to Subdivision 12 of Town Law §198; it being proposed that the District contract with Town of Newburgh Emergency Medical Services, Inc. a not for profit corporation with facilities within the proposed district; for the provision of ambulance services and emergency medical services; and

WHEREAS, \$400,000 is set forth in the map, plan and report as the estimated maximum amount proposed to be expended annually for the provision of services by the Ambulance District, and

WHEREAS, there will be no hook up fees and the average annual cost of the district to a typical one or two family home, the most common type of property on the assessment roll of the proposed district, is estimated in the Map, Plan and Report to be \$27.90 per year and the average annual cost to the most frequently occurring assessed value, or "typical property," in the district is estimated to be \$8.77 per year; and

WHEREAS, the levying of assessments for the Ambulance District shall be by the ad valorem basis; and

WHEREAS, the establishment of the Ambulance District has been determined to be an "Unlisted Action" for purposes of the State Environmental Quality Review Act and the Town Board of the Town of Newburgh has determined to conduct an uncoordinated review of the Action; and

WHEREAS, it is now desired to call a public hearing upon the question of the establishment of said Town of Newburgh Ambulance District pursuant to Article 12-A of the Town Law.

NOW, THEREFORE, BE IT ORDERED, by the Town Board of the Town of Newburgh, Orange County, New York, as follows:

Section 1. The Town Board of the Town of Newburgh shall hold a public hearing at the Town Hall at 1496 Route 300, Town of Newburgh, New York on the 28th day of February, 2022 at 7:00 o'clock, p.m., Prevaling Time in the matter of the establishment of the proposed Town of Newburgh Ambulance District as described in the preambles hereof, and to consider the map, plan and report filed in relation thereto and to hear all persons interested in the subject matter thereof concerning the same, and for such other action on the part of said Town Board as may be required by law or shall be proper in the premises.

Section 2. The Town Clerk is hereby authorized and directed to cause a copy of this Order to be published once in The Mid-Hudson Times and The Sentinel, the official newspapers of said Town, the first publication thereof to be not less than ten (10) nor more than twenty (20) days before the day set herein for the hearing as aforesaid, and the Town Clerk shall also cause a copy of this Order to be posted on the signboard of the Town maintained pursuant to subdivision 6 of Section 30 of the Town Law not less than ten (10) nor more than twenty (20) days before the day set for the public hearing as aforesaid.

Section 3. This Order shall be entered in the minutes of the meeting and shall take effect immediately.

The question of the adoption of the foregoing order was duly put to a vote on roll call which resulted as follows:

Elizabeth J. Greene, Councilwoman voting

Paul Ruggiero, Councilman voting

Scott M. Manley, Councilman voting

Anthony R. LoBiondo, Councilman voting

Gilbert J. Piauquadio, Supervisor voting

The resolution was thereupon declared duly adopted.

APPENDIX "A"

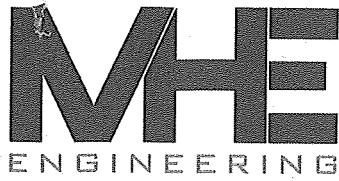
**DESCRIPTION OF THE
TOWN OF NEWBURGH
AMBULANCE DISTRICT
Town of Newburgh, Orange County, New York**

Beginning at a point which is the intersection of the City of Newburgh-City Line/Town of Newburgh and Town of New Windsor Town lines hence, in a westerly direction following the Town New Windsor/ Town of Newburgh Town lines to a point being the intersection of the Town of Newburgh/Town of New Windsor/Town of Montgomery Town line hence, in a generally northerly direction along the common town lines of the Town of Newburgh/ Town of Montgomery to a point hence, westerly along the Town of Newburgh/ Town of Montgomery Town line to a point hence, continuing in a generally northerly direction along the Town of Newburgh/Town of Montgomery Town line a point being the intersection of the Town of Newburgh/ Town of Shawangunk/Town of Montgomery Town lines continuing in a generally northerly direction along the Town of Newburgh/ Town of Shawangunk Town line to a point in the center line of NYS Route 300. Hence, continuing in a generally southerly then easterly direction along the center line of NYS Route 300 to a point in the center of the intersection of NYS Route 300 and Quaker Street hence, in a northerly direction along the center line of Quaker Street to a point in the center of the intersection of Quaker Street and to Mill Street. Continuing in a generally easterly direction along the center line of Mill Street to a point in the center line of the intersection of NYS Route 32 and Mill Street. Hence, continuing in a northerly direction to a point in the center line of NYS Route 32 and East Road. Hence, continuing in a generally easterly direction to a point being the Town line with the Town of Newburgh/ Town of Plattekill and hence, in a generally southerly direction to a point being the intersection of the Town line of the Town of Newburgh and Town of Plattekill. Hence, in an easterly direction to the intersection of the Town of Marlborough/ Town of Plattekill/ Town of Newburgh Town line continuing in an easterly direction along the common Town boundaries of the Town of Marlborough and the Town of Newburgh to a point in the Hudson River. This point being the Orange County/ Ulster County/ Dutchess County boundary. Hence, in a generally southerly direction within the Hudson River following the Orange County/ Dutchess County County lines to a point at the intersection of the City of Newburgh City boundary and the Town of Newburgh Town line located within the Hudson River. Hence, generally in a westerly direction along the boundary of the City of Newburgh and the Town of Newburgh to a point hence, continuing in a generally southerly direction along the Town of Newburgh/City of Newburgh municipal boundary to the point of beginning.

Said boundary describes the limits of the Town of Newburgh excluding properties within the Plattekill Fire District. Said limits are depicted on a map prepared by MHE Engineering dated 9 February 2022 entitled Town of Newburgh Ambulance District.

I, Lisa M. Vance Ayers, the duly elected and qualified Town Clerk of the Town of Newburgh, New York, do hereby certify that the following resolution was adopted at a regular meeting of the Town Board held on February 14, 2022 and is on file and of record and that said resolution has not been altered, amended or revoked and is in full force and effect.

.....
Lisa M. Vance Ayers, Town Clerk
Town of Newburgh



MAP, PLAN AND REPORT

For

Town of Newburgh Ambulance District

Town of Newburgh
Orange County, New York

PREPARED FOR:

Town of Newburgh
1492 Route 300
Newburgh, NY 12550

PREPARED BY:

MHE Engineering, D.P.C.
33 Airport Center Dr. Suite 202
New Windsor, NY 12553

**NOTE: ANY UNAUTHORIZED ALTERATION OR
ADDITION TO THIS DOCUMENT IS A
VIOLATION OF SECTION 7209(2) OF THE
NEW YORK STATE EDUCATION LAW.**

**DATE: 9 February 2022
JOB #: 96-10**

NEW YORK OFFICE

33 Airport Center Drive, Suite 202, New Windsor, NY 12553
845-567-3100 | F: 845-567-3232 | mheny@mhepc.com

PENNSYLVANIA OFFICE

111 Wheatfield Drive, Suite 1, Milford, PA 18337
570-296-2765 | F: 570-296-2767 | mhepa@mhepc.com

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ATTACHMENTS

Boundary Description

Ambulance District Plan

TONEMS Projected Budgets 2022-2026

I. Authorization and Introduction

Pursuant to authorization by the Town of Newburgh Town Board, MHE Engineering, D.P.C. performed a study of a proposal to form an Ambulance District within the Town of Newburgh. The proposed District boundaries will coincide with the Town's boundaries with the exception of that portion of the Town within the Plattekill Fire District. Properties served by the Plattekill Fire District are not included in the Ambulance District. The Plattekill Fire District provides ambulance service to those portions of the Town within that District.

The Town has been served by the Town of Newburgh Emergency Medical Services, Inc. ("TONEMS") a not-for-profit corporation consisting of volunteer and professional members for many years. Because of rising costs associated with providing ambulance service and the difficulties associated with raising substantial amounts of income through volunteer donations and billing on a per-call basis, the Town Board is considering the establishment of an Ambulance District in order to ensure the continuation and quality of ambulance service as in the best interest of the Town of Newburgh.

II. Benefit Area

The Town of Newburgh Ambulance District (hereinafter the District) will serve the Town of Newburgh including its approximately 30,000 residents and businesses outside the Plattekill District. The District will enter into a contractual Agreement with TONEMS to provide ambulance service within the benefit area. All residents and businesses within the proposed District are directly benefited by the availability of ambulance service provided by the District through contract. Attachment A of this report contains the District Boundary Map. Attachment B contains the description of the District Boundary.

III. Service to be Provided

The District, through the contractual Agreement with TONEMS will continue to provide the benefit area with basic life support services (BLS). In addition, currently advanced life support (ALS) services are provided through mutual aid agreements. TONEMS is currently operating 3 ambulances and 1 EMT Quick Response Vehicle (fly car).

In 2021, TONEMS responded to 3,822 calls for service within the Town of Newburgh and for mutual aid calls to surrounding communities. This number has been increasing by approximately 33% per year. This increase is expected to continue. The increase in the number of calls appears to be directly related to the demographic trends in the Town such as an increasing and aging population and the recent public health issues regarding the nationwide pandemic.

TONEMS relies on a combination of paid EMTs, Volunteer EMTs, drivers and other staff to support the mission of providing BLS services to the residents of the Town of Newburgh. TONEMS currently has approximately 20 paid employees and 50 +/- volunteer staff members.

IV. Estimated Cost

As TONEMS will provide the required facilities, vehicles, equipment and supplies as a contract vendor, the proposed District's budget will be composed of operating costs. Attachment C contains the TONEMS projected budgets for 2022-2026, which will serve as the basis for TONEMS budgets.

The estimated costs above are based on the District's budgets data supplied by TONEMS representatives. The operating costs are based on historical data from previous and projected TONEMS budgets. The Ambulance Corp will continue to raise income through fundraising, training courses, and billing for services. The net operating budgets show a deficiency of approximately \$400,000 +/- per year.

V. Financing

The Town is required to fix a schedule of municipal fees or charges to persons requesting those services. The Town Board has determined to provide within an Ambulance District directly or by contract. It is anticipated that the Town Board, as part of the services contract, will provide for the collection of fees and charges by Town EMS subject to proper recordkeeping and account requirement.

The annual budget for the tax district will vary for each year based on budget projections. The District will provide funding to cover project budget shortfalls. The 2023 costs of TONEMS to be borne by the Ambulance District are identified at \$385,100. Additional funding will be required for insurance coverage premiums. This money will be collected by the tax district and provided via contract to the TONEMS to support the operations. No bonding is anticipated to be needed.

VI. Projected Ambulance District Tax Rates

The Ambulance District's annual budget will be borne by the Owners of all assessed parcels in the Town; except those parcels in the Plattekill Fire District and those parcels classified as "wholly exempt" by the Assessor's Office. The ad valorem tax will be based on the District's total taxable assessed value cost per \$1,000 of assessed value utilizing 2022 assessed value and 2023 budget/contract amount with additional costs for insurance, Town administration, and District formation. For purposes of this report, the first-year cost of \$400,000 is estimated. The total taxable value of the Town is \$1,037,167,850.00. The taxable assessed value for the parcels within the Plattekill Fire District is \$60,457,216. Plattekill parcels must be removed from the District's total assessed value.

The taxable assessed value is therefore: Total Assessed Value – Plattekill Total Assessed Value

Total Taxable Assessed value in proposed District:

$$\$1,037,167,850 - \$60,457,216 = \$976,710,634$$

The ad valorem tax rate will be based on the District's total taxable assessed value of \$976,710.634.

The cost per \$1,000 of assessment value is:

$$\text{Tax Rate} = \frac{\$400,000}{\$976,710,634} = \$0.41/\$1,000$$

Thus, the 2023 tax rate for the Town of Newburgh's Ambulance District will be \$0.41 for each \$1,000 assessed value.

VII. Annual User Cost Data for Proposed Ambulance District

The average assessment value for a single-family residence in the Town of Newburgh within the proposed District is \$68,044.00. The annual cost for the proposed Ambulance District for the average parcel owner is as follows:

$$\frac{\$68,044}{\$1,000} \times \$0.41 = \$27.90$$

The most frequently occurring property in the Ambulance District and Town is 210 single-family. The most frequently occurring assessment (made) is \$21,400 which occurs 115 times. This assessment is attributed to the Apple Valley section of Parr Valley condominiums. The annual cost to a parcel with a \$21,400.00 assessment is as follows:

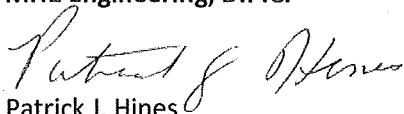
$$\frac{\$21,400}{\$1,000} \times \$0.41 = \$8.77$$


VIII. Conclusion

This report shows that, by formation of the proposed Newburgh Ambulance District, the Town could continue to provide its residents and businesses with quality medical/ambulance service for a very modest cost of \$27.90 per average assessed residential parcel owner. The formation of the Ambulance District and the resultant ability to collect tax revenues will provide the District with a stable and guaranteed income for the necessary equipment and supplies to perform those services that will directly benefit all residents and businesses within the Town. No bonding or financing is proposed. All funding will be raised by annual tax on properties within the District.

Respectfully submitted,

MHE Engineering, D.P.C.


Patrick J. Hines
Principal


Michael W. Weeks, P.E.
Principal

ATTACHMENT A
BOUNDARY DESCRIPTION

Boundary Description- Town of Newburgh Ambulance District

Beginning at a point which is the intersection of the City of Newburgh-City Line/Town of Newburgh and Town of New Windsor Town lines hence, in a westerly direction following the Town New Windsor/ Town of Newburgh Town lines to a point being the intersection of the Town of Newburgh/Town of New Windsor/Town of Montgomery Town line hence, in a generally northerly direction along the common town lines of the Town of Newburgh/ Town of Montgomery to a point hence, westerly along the Town of Newburgh/ Town of Montgomery Town line to a point hence, continuing in a generally northerly direction along the Town of Newburgh/Town of Montgomery Town line a point being the intersection of the Town of Newburgh/ Town of Shawangunk/Town of Montgomery Town lines continuing in a generally northerly direction along the Town of Newburgh/ Town of Shawangunk Town line to a point in the center line of NYS Route 300. Hence, continuing in a generally southerly then easterly direction along the center line of NYS Route 300 to a point in the center of the intersection of NYS Route 300 and Quaker Street hence, in a northerly direction along the center line of Quaker Street to a point in the center of the intersection of Quaker Street and to Mill Street. Continuing in a generally easterly direction along the center line of Mill Street to a point in the center line of the intersection of NYS Route 32 and Mill Street. Hence, continuing in a northerly direction to a point in the center line of NYS Route 32 and East Road. Hence, continuing in a generally easterly direction to a point being the Town line with the Town of Newburgh/ Town of Plattekill and hence, in a generally southerly direction to a point being the intersection of the Town line of the Town of Newburgh and Town of Plattekill. Hence, in an easterly direction to the intersection of the Town of Marlborough/ Town of Plattekill / Town of Newburgh Town line continuing in an easterly direction along the common Town boundaries of the Town of Marlborough and the Town of Newburgh to a point in the Hudson River. This point being the Orange County/Ulster County/ Dutchess County boundary. Hence, in a generally southerly direction within the Hudson River following the Orange County/ Dutchess County County lines to a point at the intersection of the City of Newburgh City boundary and the Town of Newburgh Town line located within the Hudson River. Hence, generally in a westerly direction along the boundary of the City of Newburgh and the Town of Newburgh to a point hence, continuing in a generally southerly direction along the Town of Newburgh/City of Newburgh municipal boundary to the point of beginning.

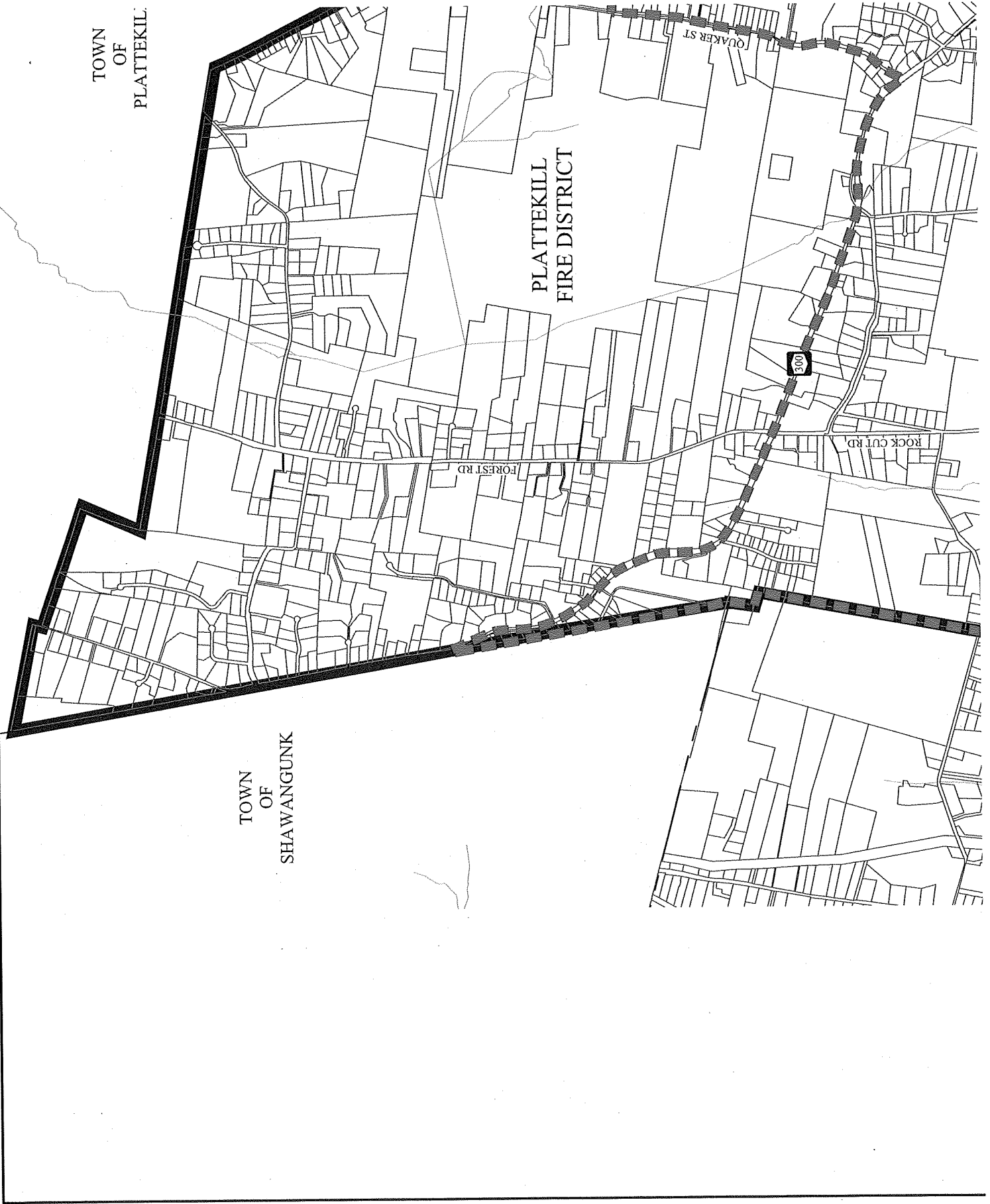
Said boundary describes the limits of the Town of Newburgh excluding properties within the Plattekill Fire District. Said limits are depicted on a map prepared by MHE Engineering dated 9 February 2022 entitled Town of Newburgh Ambulance District.

ATTACHMENT B
AMBULANCE DISTRICT PLAN

TOWN
OF
PLATTEKIL

PLATTEKIL
FIRE DISTRICT

TOWN
OF
SHAWANGUNK



ATTACHMENT C
TONEMS PROJECTED BUDGETS
FY 2022-2026

	2022	2023	2024	2025	2026
Income					
43400 Donations					
43402 Personal donations	4,100.00	4,500.00	4,700.00	4,900.00	5,100.00
Total 43400 Donations	\$ 4,100.00	\$ 4,500.00	\$ 4,700.00	\$ 4,900.00	\$ 5,100.00
44805 Grant Revenue	5,000.00	7,500.00	7,500.00	7,500.00	7,500.00
44830 Public Support Town Installment	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
46400 Medical Record Report Fees	365.00	435.00	450.00	500.00	550.00
46410 Fund Raiser Revenue	42,500.00	46,500.00	49,500.00	51,500.00	54,000.00
46429 Education/Training Income	850.00	1,000.00	1,200.00	1,300.00	1,500.00
46432 CPR	5,800.00	6,500.00	6,800.00	7,000.00	7,800.00
46435 EMS1	750.00	800.00	950.00	1,000.00	1,200.00
46436 Training Deposits	450.00	525.00	650.00	700.00	850.00
46437 CPR and First Aid	3,500.00	4,800.00	5,500.00	5,800.00	6,500.00
46438 EMT Basic Course	5,000.00	12,500.00	16,500.00	19,500.00	24,500.00
Total 46429 Education/Training Income	\$ 16,350.00	\$ 26,125.00	\$ 31,600.00	\$ 35,300.00	\$ 42,350.00
46430 Miscellaneous Income	650.00	680.00	700.00	750.00	800.00
46431 Thruway Call Income	2,500.00	2,750.00	2,900.00	3,200.00	3,500.00
47260 Insurance Claims	1,158,000.00	1,212,110.00	1,250,000.00	1,306,250.00	1,356,000.00
47261 Insurance Overpayment/ Refunds	-6,500.00	-6,800.00	-7,100.00	-7,500.00	-8,000.00
47262 Social Wear Sales	65.00	100.00	100.00	100.00	100.00
Total Income	\$ 1,228,030.00	\$ 1,298,900.00	\$ 1,345,350.00	\$ 1,407,500.00	\$ 1,466,900.00
Gross Profit	\$ 1,228,030.00	\$ 1,298,900.00	\$ 1,345,350.00	\$ 1,407,500.00	\$ 1,466,900.00
Expenses					
	0.00	0.00	0.00	0.00	0.00
60930 Contract Services- BLS M.A.	2,900.00	3,200.00	3,200.00	3,500.00	3,700.00
62110 Accounting Fees	45,000.00	45,000.00	47,000.00	48,500.00	50,000.00
62140 Legal Fees	2,500.00	1,200.00	1,200.00	1,200.00	1,200.00
62151 Mobile Life Intercep costs	52,000.00	53,500.00	56,000.00	57,500.00	60,000.00
62160 Medical Exam For Members	0.00	0.00	0.00	0.00	0.00
62800 Building Repairs	5,200.00	5,500.00	5,500.00	6,000.00	6,500.00
62840 Building Maintenance	6,500.00	7,000.00	7,500.00	8,000.00	8,500.00
62891 Building Utilities	19,300.00	20,500.00	22,000.00	23,000.00	24,000.00
62892 Sanitation	2,200.00	2,300.00	2,400.00	2,500.00	2,600.00
65010 Reference Materials	400.00	450.00	500.00	550.00	600.00
65020 Postage	250.00	300.00	300.00	300.00	350.00
65030 Printing and Copying	2,200.00	3,200.00	3,500.00	3,750.00	4,000.00
65040 Office Supplies	11,500.00	12,500.00	13,000.00	14,000.00	14,500.00
65041 Ambulance Supplies- Non medical	400.00	500.00	550.00	600.00	650.00
65050 Telephone, Telecommunications	15,200.00	15,200.00	16,000.00	16,500.00	16,500.00
65060 Ambulance Fuel	18,500.00	19,500.00	21,500.00	23,500.00	24,500.00
65061 Uniforms	7,200.00	9,500.00	10,000.00	10,500.00	11,000.00
65065 Dues & Subscriptions	5,000.00	5,500.00	5,800.00	6,000.00	6,300.00
65070 Ambulance Repair	9,500.00	8,500.00	8,500.00	9,000.00	9,500.00
65082 Marketing	5,000.00	5,200.00	5,500.00	5,500.00	5,800.00
65084 Vehicle Expense	0.00	0.00	0.00	0.00	0.00
65090 Equipment Repairs	3,600.00	3,800.00	4,000.00	4,500.00	5,000.00
65092 Security Monitoring	1,250.00	1,300.00	1,300.00	1,300.00	1,300.00
65100 Other Types of Expenses	0.00	0.00	0.00	0.00	0.00
65162 Lawn Maintenance	2,800.00	2,900.00	3,000.00	3,000.00	3,000.00
65200 Licenses & Fees	1,800.00	1,900.00	2,000.00	2,000.00	2,000.00
68311 Meals	5,000.00	5,500.00	5,800.00	6,000.00	6,500.00
68313 Installation Dinner	5,500.00	5,800.00	6,000.00	6,300.00	6,500.00
68329 Education Supplies	6,500.00	6,800.00	7,100.00	7,500.00	8,500.00
68330 Member Educational Expenses	3,500.00	5,500.00	5,800.00	6,000.00	6,500.00

	2022	2023	2024	2025	2026
68332 Membership Gifts	1,500.00	1,500.00	1,600.00	1,850.00	2,000.00
68334 Gifts	0.00	0.00	0.00	0.00	0.00
68335 Membership Incentives	1,500.00	1,750.00	1,800.00	2,000.00	2,000.00
68340 Continuing Education	1,500.00	3,500.00	4,300.00	4,500.00	5,500.00
68350 Medical Supplies	17,500.00	19,500.00	22,500.00	23,500.00	25,500.00
68360 Real Estate Taxes	2,000.00	2,100.00	2,200.00	2,300.00	2,400.00
68361 Water & Sewer	1,020.00	1,100.00	1,200.00	1,250.00	1,300.00
68370 Insurance Claim Processing Fees	85,000.00	95,000.00	101,000.00	106,000.00	110,500.00
70200 Payroll- Others	675,000.00	710,000.00	742,000.00	775,500.00	810,000.00
70420 Payroll Processing Fees	8,900.00	9,300.00	10,300.00	11,500.00	12,500.00
70500 Health Insurance	18,000.00	20,500.00	30,000.00	35,000.00	38,500.00
70501 Employee Benefits	2,800.00	3,500.00	3,700.00	4,000.00	4,500.00
71200 Depreciation Expense	132,500.00	167,000.00	154,000.00	172,000.00	167,000.00
71600 Charitable Contributions	175.00	200.00	200.00	200.00	200.00
73000 Insurance	86,000.00	90,000.00	95,000.00	100,000.00	105,000.00
73800 Office Expenses	1,200.00	1,300.00	1,300.00	1,300.00	1,400.00
73900 Bank Charges	1,350.00	1,500.00	1,500.00	1,500.00	1,600.00
73901 CC Fees	5,800.00	7,200.00	8,200.00	8,700.00	9,500.00
74100 Payroll Tax Expense	61,000.00	67,500.00	71,500.00	76,500.00	83,500.00
74400 Computer Software Maintenance	13,200.00	13,800.00	14,200.00	14,600.00	15,300.00
74500 Consulting Fees	375.00	400.00	400.00	400.00	400.00
75300 Fund Raiser Expenses	12,000.00	12,500.00	13,000.00	13,300.00	13,600.00
80100 Interest Expense	17,800.00	17,800.00	18,600.00	19,500.00	20,400.00
Total Expenses	\$ 1,386,820.00	\$ 1,499,000.00	\$ 1,563,450.00	\$ 1,652,400.00	\$ 1,722,100.00
Net Operating Income (Loss)	(158,790.00)	(200,100.00)	(218,100.00)	(244,900.00)	(255,200.00)
Other Income	0.00	0.00	0.00	0.00	0.00
80101 Interest Income	0.00	0.00	0.00	0.00	0.00
80550 ERC Income	0.00	0.00	0.00	0.00	0.00
Total Other Income	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Net Other Income	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Capital Investment	259,107.00	185,000.00	153,000.00	65,000.00	42,000.00
Net Shortfall (Loss)	(417,897.00)	(385,100.00)	(371,100.00)	(309,900.00)	(297,200.00)